

1 Q. Further to response to Request for Information NP-NLH-036:

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3 Please provide the total estimated cost to Nalcor Energy of the Business Systems

4 Transformation Program being managed by Nalcor Energy as part of a shared

5 program for all Nalcor companies, including Hydro.

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8 A. The total estimated cost to Nalcor Energy of the Business Systems Transformation

9 Program being managed by Nalcor Energy as part of a shared program for all Nalcor

10 companies, including Hydro, is \$44.1 million.