

1 Q. **Reference: Justification Report, page 1, lines 4 - 7**

2 Please provide a detailed timeline for the Corporate Business Systems Transformation
3 Program (“BST Program”) from initial planning through to project close-out.

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6 A. Please refer to NP-NLH-347, Attachment 1 for a detailed timeline of the Corporate Business
7 Systems Transformation Program. The Program Roadmap is contained in Appendix A of the
8 “Corporate Business Systems Transformation Program Justification Report.” Activities
9 planned for JD Edwards EnterpriseOne and Cognos TM1 under the Corporate Business
10 Systems Transformation Program are anticipated to be completed by the end of 2020.¹

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12 As described in Newfoundland and Labrador Hydro’s responses to PUB-NLH-192 and NP-
13 NLH-361, the Information Management Program includes more than just a Document
14 Management System. The timeline of this multi-year program is outlined in the “Corporate
15 Business Systems Transformation Program Justification Report,” Appendix A, at p. 3.

¹ Release 1.2 of the Cognos TM1 project was shifted slightly (as compared to the “Business Systems Transformation Program Roadmap” filed as Appendix A of the Corporate Business Systems Justification Report”) with an implementation date of December 2018. Release 1.3 will be extended further into 2019 once the planning for this phase is completed.

