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1 Q. **Reference: Justification Report, page 1, line 26 to page 2, line 4**

2 At page 6 of 18 of Hydro's response to the Liberty Consulting Group ("Liberty") Interim  
3 Report of April 24, 2014, Hydro stated that, during their independent review of Hydro's  
4 asset management practices (as part of Hydro's internal review of the January 2014  
5 outages), AMEC Americas stated that "Hydro's asset management strategy is  
6 comprehensive and consistent with industry best practice." Please reconcile this statement  
7 with the referenced passage.

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10 A. The AMEC America statement relates to, and reinforces, Newfoundland and Labrador  
11 Hydro's asset management philosophy, and not the data management tools available.  
12 Regarding data management, Liberty's Interim Report noted that there were issues  
13 extracting and reconciling information from multiple systems and locations that often  
14 resulted in delays in the provision of information and inconsistencies in data.  
15 Newfoundland and Labrador Hydro believes the Business Systems Transformation Program  
16 was required to address the concern noted by Liberty.