

1 **Q. Reference: Justification Report, page 6, lines 18 – 22 and footnote 9**

2 Hydro’s list of other utility and energy companies with which discussions were held “to
3 understand their processes and systems and lessons learned from IT system
4 implementations” does not include any reference to Newfoundland Power. Did Hydro
5 consider holding such discussions with Newfoundland Power? If not, why not?

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7 **A.** Nalcor, as part of its engagement with other utilities and energy companies, requested the
8 help of the Canadian Electricity Association (“CEA”) to facilitate contact with other
9 organizations. An email was sent by the CEA on February 25, 2015 requesting input from
10 members on their experiences with similar projects in terms of scope and implementation
11 successes/failures. Newfoundland Power was included on this correspondence. Hydro held
12 discussions with those organizations who responded to the CEA email. Newfoundland
13 Power did not reply, and Hydro did not reach out directly to Newfoundland Power outside
14 of this process.