
1 Q. **Reference: Justification Report, page 8, lines 7 - 21**

2 Was the recommendation from the Project Team to implement Cognos TM1 based on a
3 determination that it was the least-cost solution for Hydro's customers? If so, please
4 provide the detailed determination. If not, why not?

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7 A. The Request for Proposal evaluation process involved an analysis of best value based on
8 business requirements. A summary of the evaluation has been provided in Newfoundland
9 and Labrador Hydro's response to PUB-NLH-198, Attachment 1. Based on the Request for
10 Proposal process and the evaluation of bids, Newfoundland and Labrador Hydro believes
11 that the choice of Cognos TM1 was the best value for its customers.