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- 1 Q. **Reference: Justification Report, page 15, lines 5 - 12**
- 2 Please explain, with reference to specific examples of anticipated efficiency gains and
- 3 reduced compliance risks, the basis for Hydro’s confidence that efficiency gains and
- 4 reduced compliance risks resulting from the benefits outlined in Section 5.0 of the
- 5 Justification Report will provide annual savings greater than \$565,000.
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- 8 A. Specific examples of anticipated efficiency gains and reduced compliance risks expected to
- 9 be achieved as a result of the Business System Transformation Program are provided as
- 10 Appendices F and G of the Corporate Business Systems Transformation Program
- 11 Justification Report (the “Justification Report”). As both JD Edwards EnterpriseOne and
- 12 Cognos TM1 are still being deployed and are not fully implemented, Newfoundland and
- 13 Labrador Hydro does not yet have a complete assessment of the known, quantifiable
- 14 savings associated with these functionality enhancements. As noted in Section 4.4 of the
- 15 Justification Report, this is consistent with large projects of this nature, as resource and
- 16 cost reduction is expected to take place over the medium- to long-term rather than during
- 17 the initial implementation stages. However, based on the enhancements identified in
- 18 Appendices F and G of the Justification Report, Newfoundland and Labrador Hydro is
- 19 confident in the efficiency gains and reduced compliance risks resulting from the benefits
- 20 outlined in Section 5.0 of the Justification Report.