

1 Q. The BST Program as described in the Justification Report includes the ERP system, a
2 planning, budgeting and forecasting system, and the information management program.
3 Why are each of these functions combined and justified as a single program instead of
4 being justified separately?

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7 A. Each of the projects, the Enterprise Resource Planning (“ERP”) system, the Planning,
8 Budgeting and Forecasting system and the Information Management program were all
9 evaluated and approved individually. A separate business case was prepared for the ERP
10 system (please refer to Newfoundland and Labrador Hydro’s response to PUB-NLH-196)
11 and the Planning, Budgeting, and Forecasting system (please refer to Newfoundland and
12 Labrador Hydro’s response to PUB-NLH-198). The implementation of the Information
13 Management program was required to meet legislative requirements as a public body.¹
14 These projects are being executed as a single program as there are overhead efficiencies,
15 such as program management and resource sharing. For the purposes of cost recovery, the
16 projects under the Program have been combined into a single administration fee in
17 Newfoundland and Labrador Hydro’s operating costs and justified as such.

¹ As described in Newfoundland and Labrador Hydro’s response to NP-NLH-361, the Information Management Program is broader than a specific piece of hardware/software; therefore, it cannot be assessed or evaluated in the same manner as JDE EnterpriseOne or Cognos TM1.