

1 Q. **Reference: Evidence, page 3, lines 4-11**

2 What was the cost of implementation of CAPM and how much capital and operating
3 amounts have been spent since its implementation?
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6 A. Capital Asset Project Module (“CAPM”) was implemented at Hydro in 2000. Table 1 outlines
7 the original implementation costs for CAPM with subsequent enhancements in 2007 and
8 2008. Prior to the 2007 enhancement, operating costs of \$38,800 were incurred to review
9 requirements. An external vendor was relied upon for support periodically after
10 implementation. Operating costs associated with this vendor totaled \$31,652. Labour
11 expenses have been excluded as they have not been tracked in a manner that would permit
12 identification of labour costs specific to CAPM over the 19-year period since its
13 implementation.

Table 1: Capital Expenditures

Project	Year	Capital (\$)
CAPM Original Implementation	2000	747,447
CAPM Enhancements	2007	84,488
CAPM Enhancements	2008	12,028
Total Capital Expenditure		843,963

Table 2: Operating Expenditures (\$)

Expense	Operating (\$)
Prior to 2007	38,800
Post – Implementation (2007)	31,652
Total Capital Expenditure	70,452