1   Q.   **Reference: Evidence, page 8, lines 8-12**

2   Explain the process used to select the software options considered for the Planning,

3   Budgeting and Forecasting software.

4

5

6   A.   There were five responses to the Request for Proposal for the Planning, Budgeting, and

7   Forecasting software which resulted in a total of three software product options: Oracle

8   Hyperion Planning, IBM Cognos, and PowerPlan. Each of these three options was

9   considered.

10

11   Prior to releasing the Request for Proposals, the project team gathered requirements for

12   Planning, Budgeting, and Forecasting through meetings and workshops with the key

13   functional areas in the business including Finance, Human Resources, and Capital Asset

14   Management. The team also reviewed existing systems and processes to gather these

15   requirements. Requirements were gathered for the income statement, balance sheet,

16   capital projects, as well as labour and related benefits, which were then validated with the

17   business and information systems to determine priority. The prioritized list of business and

18   system requirements were included in the Request for Proposals for product

19   identification.