

1 Q. **Reference: Evidence, page 21, lines 1-15**

2 What is the full cost of Cognos TM1 and what is Hydro's share of that cost and is Hydro's  
3 share of the cost included in Hydro's overall cost of \$23.3 million for the Business Systems  
4 Transformation Project?

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7 A. The full cost of Cognos TM1 is \$9.1 million and Newfoundland and Labrador Hydro's share  
8 is \$4.5 million. The \$4.5 million is included in Newfoundland and Labrador Hydro's overall  
9 cost of \$23.2 million.<sup>1</sup>

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<sup>1</sup> Newfoundland and Labrador Hydro notes the \$23.3 million in costs referenced in the question appears to be incorrectly stated.