

- 1 Q. Please refer to PUB-Nalcor-050, Attachment 2, page 11. Please provide the value of
 2 the contingency (included in the current and projected System Equipment
 3 Maintenance cost category) and the calculation(s) underlying that value.
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 6 A. The value of contingency is presented in Table 1: Contingency Calculation.

Table 1: Contingency Calculation

(\$ millions)	Budget 2019	Forecast 2020	Forecast 2021	Calculation
Operating Labour & Salaries	\$ 9.8	\$ 11.8	\$ 14.7	a
System Equipment Maintenance	18.2	17.3	21.1	b
Corporate & Engineering Support Labour & Salaries	5.2	9.2	12.8	c
Administration & Other Costs	7.9	9.2	15.0	d
	41.1	47.5	63.6	e = a+b+c+d
Environmental	0.9	1.6	4.2	f
Total, Pre Contingency	\$ 42.0	\$ 49.1	\$ 67.8	g = e+f
Contingency: 12% of Total Cost	5.0	5.9	8.1	h = 12%g
Subsequent Adjustment	0.3	0.2	0.1	i
Total Contingency	\$ 5.4	\$ 6.1	\$ 8.2	j = h+i