

1 Q. At page i, lines 22-24, Hydro states that:

2 *Should aspects of the supplemental projects not be completed within this time frame [prior to*
3 *the 2020-2021 winter season] Hydro will inform the Board...and provide mitigation plans.*

4 Has Hydro already developed any mitigation plans for this contingency?

5 A. Newfoundland and Labrador Hydro (“Hydro”) closely monitors its supply-related assets to
6 ensure its ability to provide reliable service to customers. The availability of power from the
7 Holyrood Thermal Generating Station (“Holyrood TGS”) remains a critical component of Hydro’s
8 supply resources in advance of reliable service from the Muskrat Falls Project assets.

9 With respect to system risk, in 2018, Hydro implemented a contingency plan for incremental
10 internal and external system support for future winter seasons should the Labrador-Island Link
11 (“LIL”) be unavailable.¹ The implementation of this plan has resulted in increased system
12 reliability that would also be of benefit in the event of increased unavailability of the Holyrood
13 TGS. In addition, Hydro will work with Nalcor Energy Marketing to secure incremental supply
14 from the market, should it be required. Please refer Hydro’s response to PUB-NLH-001 for
15 further detail.

16 With respect to project execution, mitigation efforts for the four projects are focused on
17 avoiding execution delays and scheduling of human resources and outages. Hydro is working on
18 the procurement of long lead parts, completing advanced coordination and planning with
19 contractors, advancing project planning and scheduling, and prioritizing critical work. In
20 addition, Hydro has adjusted its work plans to reduce the risk of COVID-19 impacts (e.g., daily
21 screening, crew separation, Personal Protective Equipment protocols and longer shifts, where
22 necessary). Options for additional unit outages and/or extensions within the maintenance
23 season are also being contemplated to accommodate the necessary work. Please refer to
24 Hydro’s response to Request for Information PUB-NLH-002 for details on the procurement of

¹ Refer to “Labrador-Island Link In-Service Update,” Newfoundland and Labrador Hydro, October 15, 2018, for additional detail.

1 parts and equipment and PUB-NLH-004 for details on Hydro's COVID-19 pandemic plans with
2 respect to these projects.