

1 Q. With reference to Hydro's Prioritization Matrix Template & Explanatory Information  
2 (Attachment 1, Hydro correspondence to the Board dated September 21, 2020), please provide  
3 the source(s) for the matrix template model used by Hydro, including for the 14 scoring  
4 categories and the scoring ratings under each category. For example, under the scoring category  
5 "# Customers" impacted, please provide the source(s) and rationale for assigning 50 to < 10,000  
6 and 70 to >10,000.

7

8

9 A. The matrix model was developed by Newfoundland and Labrador Hydro personnel in 2009,  
10 reflecting categories and scoring determined, at that time, to be most appropriate and relevant  
11 to the evaluation of capital investments. Please refer to Appendix A in the 2021 Capital Projects  
12 Overview for additional details on Hydro's criteria and factors.