

1 **Q. (Reference Application) What changes has Newfoundland Power made to its asset**
2 **management plan and practices since its 2021 Capital Budget Application? Does**
3 **Newfoundland Power have plans to review its asset management plan and practices**
4 **going forward?**
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6 A. Newfoundland Power's asset management program involves inspection-driven,
7 condition-based asset management practices which are appropriate given the size of the
8 Company's electrical system and the overall age and condition of its assets.
9

10 Newfoundland Power continually reviews its asset management practices. This includes
11 reviews and updates as required to the Company's *Transmission and Distribution*
12 *Inspection and Maintenance Practices* and *Substation Inspection and Maintenance*
13 *Practices*. There have been no changes to these practices since the *2021 Capital Budget*
14 *Application* was filed.
15

16 Newfoundland Power has long-term asset management plans for its transmission,
17 substation and distribution assets. The *Transmission Line Rebuild Strategy* was first
18 established in 2006. The *Substation Refurbishment and Modernization Plan* was first
19 established in 2007. The *Rebuild Distribution Lines* program was first established in
20 2004. Each of these plans and strategies provide a structured approach for the
21 refurbishment of the Company's aging and deteriorated transmission, substation and
22 distribution infrastructure. These plans are reviewed annually to ensure they continue to
23 meet their intended purpose of realizing productivity and reliability benefits for
24 customers.
25

26 There have been no changes in the general approach to these asset management plans and
27 strategies since the *2021 Capital Budget Application*. There have, however, been
28 changes to the scope and timing of individual transmission and substation capital projects
29 included in the 5-year capital forecast associated with these plans.¹ These changes are
30 the result of the Company's comprehensive capital planning process, which determines
31 the necessity, scope and timing of each proposed capital project.
32

33 Newfoundland Power will continue to review its asset management plan and practices
34 going forward.

¹ See the *2022 Capital Budget Application, Report 2.1 2022 Substation Refurbishment and Modernization*, page A-1 and *Report 3.1 2022 Transmission Line Rebuild*, page A-1.