Q. Reference: Volume II, Replace Transformer T7 - Holyrood Terminal Station, Tab 12, page 3, lines 13 and 14

The use of an available transformer is the least cost option and will expedite the replacement due to the elimination of the extended delivery time (approximately 36 weeks) for a new transformer.

Using the 36 week delivery suggested, what would have been the likely estimate for the inservice date for a new Holyrood T7 transformer if it were purchased in December 2018? Indicate in the response whether a new transformer, on a 36 week delivery, could have been in service prior to the 2019/2020 winter season.

A. Table 1 provides a summary of the schedule required for the installation of a new power transformer. The schedule assumes that the project is initiated in December of 2018.

Table 1: Summary of Schedule for Installation of New Power Transformer

Activity		Start Date	End Date	Weeks
Planning	Open Project/Identification of Internal	Mid-December	January 2019	3
	Resources and Recruitment of External	2018		
	Consultants (as necessary) of Project			
	Team/Preliminary Planning and			
	Scheduling of Support Required from			
	Operations			
Design	Conduct Site Visits/Detailed Design	January 2019	February 2019	5
Procurement	Tender for Transformer/Review	February 2019	April 2019	8
	Tenders/Award Contract			
Transformer	36 Week Delivery	May 2019	December 2020	36
Delivery				
Disposal of	Removal and Disposal of Existing HRD	During the Summer 2020		Prior to
Existing	T7	Construction Season		delivery of
Transformer				new
				transformer
Construction/	Installation and Commissioning of New	December 2020	End of January	6
Commissioning	Transformer / Protection Upgrades		2020	
Closeout	As Built Drawings / Project Close Out	February 2020	May 2020	As required

As indicated, a new transformer with a 36-week delivery could not have been in service prior to the 2019–2020 winter season.

As a replacement power transformer will not be available for the coming winter, Newfoundland and Labrador Hydro ("Hydro") will ensure reliable operation for customers through the use of operating procedures, as summarized in Hydro's response to PUB-NLH-020.