Reference: Schedule 1 2024 Capital Budget Overview, Page 16, lines 19-21 1 Q. 2 Please explain the process Hydro follows to identify the need for new programs to be 3 implemented or existing programs cancelled. 4 5 Newfoundland and Labrador Hydro ("Hydro") bases decisions for inclusion of investments in a 6 A. 7 capital budget on asset criticality, asset condition, reliability risk associated with deferral, and 8 operational efficiencies, such as outage alignment. For more information on the criteria Hydro 9 uses to determine if capital work is needed on an asset please refer to Hydro's response to PUB-NLH-001 of this proceeding. 10 As stated in the 2024 Capital Budget Overview, 1 Hydro defines programs as "only those 11 expenditures that are expected to continue indefinitely." If an investment fits the definition of a 12 program and there is no relevant existing program, a new program is created. If, through 13 14 Hydro's regular capital planning processes, investments in a particular program are deemed no 15 longer required, the program is cancelled. Examples of programs that have been cancelled include: 16 17 Public Safety Around Dams: At this time there are no additional investments required 18 for public safety around Hydro's Dams. 19 Hydraulic Generation Refurbishment and Modernization: This program was disbanded, 20 as the scopes of work traditionally covered under this program no longer fit the 21 definition of a program as defined in the Provisional Capital Budget Guidelines.²

¹ "2024 Capital Budget Application," Newfoundland and Labrador Hydro, rev. August 18, 2023 (originally filed July 12, 2023), sch. 1, sec. 1.1.1, p. 5/11–13.

² "Capital Budget Application Guidelines (Provisional)," Board of Commissioners of Public Utilities, January 2022.