

- 1 **Q. (Reference Application) Has Newfoundland Power embedded productivity**
2 **savings as a bottom-line adjustment in its 2023 Capital Budget Application?**
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- 4 A. No. While Newfoundland Power has not embedded productivity savings as a bottom-
5 line adjustment in its *2023 Capital Budget Application*, cost management is part of
6 Newfoundland Power's planning process and there are multiple examples of
7 demonstrated cost efficiencies in its *2023 Capital Budget Application*. For further
8 information, including examples of projects that will reduce overall costs to customers,
9 see the response to Request for Information CA-NP-011.