- Q. (Reference Application, 2023 Capital Expenditure Report, Appendix A:
 Variance Notes, page 12 of 12) It is stated "Actual capital expenditures were
 \$136,000, or 19% higher than the total budget estimate, largely due to
 increases in vendor pricing, as well as an increase in the number of licenses
 required." Why was an increased number of licenses required?
- 6 7 The Microsoft Enterprise Agreement is a multi-year agreement that enables A. 8 Newfoundland Power's daily use of software necessary to provide service to customers. 9 The agreement is reviewed every three years, incorporating changes such as increased 10 licensing requirements, modifications in licensing rules and inflationary price increases. A change in Microsoft's licensing for software products reduced Newfoundland Power's 11 flexibility to share licenses among employees. As a result, the Company was required to 12 purchase an additional 80 licenses to maintain full compliance with Microsoft's licensing 13 rules. The increase in expenditure over the three-year agreement period is attributable 14 to the increase in licensing count as well as inflationary price increases. 15