

- 1 **Q. (Reference Application) In each of the past 10 years how much of the capital**
 2 **budget has been completed by internal labour versus external contractors (in**
 3 **dollars and percent)?**
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 5 A. Table 1 provides the amount of capital work completed with internal labour and with
 6 external contract labour from 2014 to 2023.

Table 1: Internal Labour and External Contract Labour 2014 to 2023				
Year	Internal Labour		External Contract Labour	
	(\$millions)	(%)	(\$millions)	(%)
2014	31.4	63.2	18.3	36.8
2015	32.0	67.8	15.2	32.2
2016	31.8	75.0	10.6	25.0
2017	31.9	71.2	12.9	28.8
2018	32.6	67.9	15.4	32.1
2019	34.0	66.0	17.5	34.0
2020	34.3	73.3	12.5	26.7
2021	36.4	70.3	15.4	29.7
2022	37.6	69.6	16.4	30.4
2023	43.3	66.4	21.9	33.6