

1 **Volume 2: Cost of Capital: Expert Opinion of James Coyne-Return on Equity**
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3 **Q. If a utility is unable to obtain a particular credit rating, for example due to size, is it**
4 **Mr. Coyne’s judgement that the allowed ROE or capital structure should be set at**
5 **an unjust or unreasonable level to obtain such a rating? In other words which is**
6 **more important: setting just and reasonable rates or targeting a particular credit**
7 **rating? Has Mr. Coyne ever testified on behalf of a Canadian utility that was unable**
8 **to obtain an investment grade credit rating and if so, why was the rating**
9 **unattainable?**

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11 A. No. The fair return standard requires that the authorized return for a regulated utility be
12 established at a level that is just and reasonable. This Board, and others in Canada, have
13 recognized the connection between setting a fair return and maintenance of a “sound
14 credit rating.”

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16 *Section 3(a)(iii) of the EPCA provides that the rates to be charged for the supply*
17 *of power should provide sufficient revenue to enable the utility to earn a just and*
18 *reasonable return so that it is able to achieve and maintain a sound credit rating*
19 *in the financial markets of the world.¹*
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21 Setting a fair return involves more than targeting a particular credit rating. However,
22 several Canadian regulators have determined that a fair return depends in part on the
23 credit rating that will result from that return.
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25 Mr. Coyne has testified on behalf of one Canadian utility that does not maintain an
26 investment grade credit rating, Eastward Energy, due to its small size and access to
27 capital from its parent company. The market for lower rated bond issues in Canada is
28 much less liquid than the market for bonds rated A- or higher. That is one important
29 reason why some regulators in Canada have targeted a specific credit rating as part of
30 setting a fair return.

¹ See Order No. P.U. 18(2016), page 10.