

1 **Volume 2: Cost of Capital: Expert Opinion of James Coyne- Capital Structure and Risk**
2 **Profile**

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4 **Q. In Figure 34 C&T report the common equity ratios of a sample of regulated**
5 **operating companies. Please confirm that these utilities have no traded equity in the**
6 **public markets and are not directly used in C&T's fair return estimates. Further**
7 **the holding companies that access the financial market usually issue debt that is one**
8 **level removed from the operating companies and so pay a higher cost than the**
9 **operating companies? Can C&T confirm that S&P for example, will not rate an**
10 **operating company higher than a holding company unless it is functionally insulated**
11 **from the actions of the parent?**

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13 A. Confirmed that the companies in Figure 34 are regulated operating companies that are not
14 publicly traded and are not used in Concentric's ROE analysis for Newfoundland Power.
15 As explained in Concentric's *Cost of Capital* report, we compared Newfoundland
16 Power's common equity ratio of 45.0% to a group of T&D utilities of a similar size, most
17 of which provide electric utility service in the northeastern U.S. The average equity ratio
18 for these companies is 50.3%, indicating that Newfoundland Power has greater financial
19 risk.

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21 Concentric agrees that S&P does not rate an operating company higher than a holding
22 company unless it is ring-fenced from the parent. Moody's, which rates Newfoundland
23 Power's debt, does not have the same policy with regard to tying the rating for the
24 operating company to that of the parent. The companies listed in Figure 34 have their
25 own credit ratings and issue their own debt. The cost of that debt depends on the business
26 and financial risk of the entity issuing the debt, as well as market conditions.