

1 **Volume 2: Cost of Capital: Expert Opinion of James Coyne- Capital Structure and Risk**
2 **Profile**

3
4 **Q. At Figure 39 C&T compares residential electric bills across 6 Canadian**
5 **jurisdictions:**

6 **a) Why were these specific locations chosen? Why for example are Ontario and**
7 **Quebec ignored?**

8 **b) It appears from Figure 39 that electricity is cheaper in Newfoundland than the**
9 **comparators. Has C&T estimated or been provided by Newfoundland Power a**
10 **demand study indicating how high electricity prices can go in Newfoundland**
11 **before Newfoundland Power loses a significant number of customers and**
12 **experiences an inability to recover its costs?**

13 **c) It appears from Figure 39 that Newfoundland Power's residential rates could**
14 **increase by 63% before reaching Fortis Alberta's level, where Fortis Alberta is**
15 **currently allowed a 37% common equity ratio by the AUC. On what basis is**
16 **Newfoundland Power riskier than Fortis Alberta when it is larger, residential**
17 **users have lower electricity costs reducing the stranded asset risk, and faces no**
18 **competition risk from natural gas?**

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20 **A. a) Figure 39 compares residential electric bills for customers of investor-owned electric**
21 **utilities across Canada. Quebec was not included because Hydro Quebec is a crown**
22 **corporation. In Ontario, there are 60 electric distributors in the province, and most are**
23 **government or municipally owned.**

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25 **b) Please see the Company's response to PUB-NP-103 for a full discussion of the price**
26 **elasticity of demand and the impacts of price increases on demand in both the short**
27 **and long-term.**

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29 **c) Concentric's cost of capital analysis and recommendations are based on the complete**
30 **financial modeling and risk assessment provided in its Report, and not a rate**
31 **comparison to a single affiliated company. Concentric also notes that FortisAlberta**
32 **has a higher allowed return than Newfoundland Power, currently 9.28% for 2024.**