Q. (Reference 2027 Capital Budget Overview)

a) Given the direction in P.U. 3(2025), has NP developed a strategic plan (or a scope of work for the development of a strategic plan) to address the significant issues currently facing its system and the associated costs? If not, what is the status of the work?

b) How has this work been incorporated in the 2027 CBA?

c) Is strategic planning a core component of NP's business? Please provide an organization chart of NP's planning department.

d) In the development of its strategic plan, does NP plan to leverage work undertaken by Hydro in its digital engagement initiative and/or consult NP customers directly?

A. a) Yes, consistent with the direction in Order No. P.U. 3 (2025), Newfoundland Power developed and filed the *Balancing Cost & Reliability over the Long-Term – Scope of Work* (the "Scope of Work") with the Board on October 15, 2025.[1]

b) In accordance with the approved Scope of Work, the Company is currently developing the strategic plan, which will be filed with the Board by December 31, 2026.

The Company's *2027 Capital Budget Application* was developed based on asset management practices and strategies which ensure proposed capital investments are justified and effectively address issues currently facing the electrical system. These practices support the Company's legislative requirement to deliver power to customers at the lowest possible cost, in an environmentally responsible manner, consistent with reliable service.[2]

c) Yes, strategic planning is a core component of Newfoundland Power's business. The Company undertakes planning activities across multiple departments, including but not limited to capital planning, engineering, regulatory, finance and operations. As such, the Company does not maintain a separate organization chart specific to a planning department.

d) No, Newfoundland Power will develop its strategic plan in accordance with the Board's direction in Order No. P.U. 3 (2025) and the activities outlined in the approved Scope of Work.

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[1] The Scope of Work was accepted as filed on October 31, 2025. See correspondence from the Board titled "*Newfoundland Power Inc. - Balancing Cost & Reliability Over the Long-Term - Scope of Work - Filed in Compliance with Board Order No. 3(2025) - Accepted as Filed*" dated October 31, 2025.

[2] Section 3(b)(iii) of the *Electrical Power Control Act, 1994* (the "EPCA").